

TURNAROUND TIMES

2023 REFINERY | OCTOBER 31, 2023 | ISSUE 32

OVERALL EVENT PROGRESS

103 %



| You Can Ride 2 | | |
|------------------|----------|--|
| Goal Zero Shifts | 90 | |
| Monies Raised | \$45,000 | |

CLOSING MESSAGE Team, this is the last issue of the Turnaround Times for the 2023 Fall

Refinery Event. We want to take this moment to share our overwhelming appreciation.

23 Refinery TA-"You Can't Ruffle Our Feathers!"

We are in the last stages of unit start-up in the HCU. Both blocks, Yellow and Blue, have shown incredible resolve and achieved outstanding goals. We truly have delivered an event to be proud of. Together we have completed an event that achieved our business performance commitments, while maintaining strong HSSE performance.

We could not have done it without the collaboration and commitment of everyone involved.

Thank you very much for your support. Hopefully, we see you on the next one!!

Jeremie Plamondon & Kelly Wietzel – TA Event Managers Alexander Stark – Production Unit Manager Scott Lang – TA Manager

| TURNAROUND STATS | LAST 24H | OVER- ALL |
|---------------------------------|-------------|--------------|
| First Aid | 0 | 6 |
| Recordable | 0 | 1 |
| Life-Saving Rule Violation | 0 | 1 |
| Near Miss | 0 | 1 |
| Motor Vehicle Incident | 0 | 3 |
| Dropped Object | 0 | 2 |
| HPI- Hi potential Incidents | 0 | 1 |
| HPE-High Potential Event | 0 | 0 |
| SIF- Serious Injury or Fatality | 0 | 0 |
| Env (Other/Spill) | 0 | 6 |
| LOPC (<100kg) | 0 | 0 |
| LOPC (>100kg) | 0 | 0 |
| Environmental Non-Comp. | 0 | 0 |

HSSE FINAL MESSAGE And so like all good things, this too must end.

First. A very heartfelt thank you. We could have not successfully completed this TA without each and every one of you.

When I look back over the last 47 days, I see a team that accomplished truly great and magnificent things. We pushed boundaries – both personal and in the way we work. It was through this growth that we accomplished many firsts, established new benchmarks, and it saw us through many challenges and gave us many valuable lessons learned. And we did this SAFELY. And when we failed, it was safely as learners. We couldn't ask any more from you!

So I won't say goodbye, but rather, Until Next Time and Next Turn Around. And so until the next set of Turn Arounds, I encourage you to continue to be learners, keep smiling and stay safe.

Enjoy your time away from Scotford, you certainly deserve the time with family, friends and enjoying the remains of this year.

Tim Wegner & Mel Fedorvich - Shell Safety Specialists