

WELCOME TO THE 2023 REFINERY TURNAROUND

A Message from our Event Managers On September 15th we began the process of shutting down the first units for the 2023 Refinery TA. As of today, we are well into the shutdown and blinding activities for HCU 2, SMR and Utilities. We are progressing as per plan thanks to great work and communication from the Operations teams and operations support groups.

The shutdown period is a critical point in the turnaround and requires our undivided attention. However, we should take some time now to recognize the great work, collaboration, and organization during prework that set the entire event up for success. The level of preparedness set in this event is outstanding and much appreciated.

This Turnaround will have approximately 380,000 direct force labor hours to be worked in a period less than 50 days. Our target is safely, on time, together every shift until we are complete.

Our first goal is safety, ensuring that everyone goes home each day the same

CHANGING CONDITIONS A Message from Operations

As turnaround begins, be aware of changing conditions – change of units, equipment conditions and status.

Right now, units and equipment are coming offline. You'll notice sounds, odors and lots of activities. It is important that we are in the right mindset, as risks and hazards can be different when units are brought offline. Identifying potential way they arrived. If we are to achieve Goal Zero, we must all be committed to effective communication and care for one another. Please know that we are committed to listening to concerns and need everyone to feel empowered to speak up. We are in this together.

Second, we have committed to deliver. We have built a plan and schedule that can be achieved together through focus, commitment, and perseverance. We believe in this plan, but we must all play our part to safely deliver our schedule and escalate any dilemmas that arise.

Third, we are one team, working toward the goal of a safe and successful event. Please make the conscious choice to have open conversations, stay positive, and focus on the work at hand. We can work through any problem that comes our way as One Team!

Thank you for choosing Scotford! Together let's have a great Turnaround!

Jeremie Plamondon & Kelly Wietzel - TA Event Managers

hazards is essential in creating a safe work environment.

Keep your head in the game and take every opportunity to step back and review your surroundings. This is the moment you need to stay safe.

Please, if you notice anything unusual during your shift, contact Operations as soon as possible.

TURNAROUND STATS	LAST 24 HRS	OVER- ALL
No Treatment Case	0	0
Occupational Illness	0	0
First Aid	0	0
Medical Aid	0	0
Recordable	0	0
Life-Saving Rule Violation	0	0
Near Miss	0	0
Motor Vehicle Incident	0	0
Dropped Object	0	0
Hi Potential Incident	0	0
SIF	0	0
Env (Other/Spill)	0	0
LOPC (<100kg)	0	0
LOPC (>100kg)	0	0
Environmental Non-Comp.	0	0





STEP Use Appropriate Walkways & Lights

We all want to get where we're going as guickly as possible and, because of this, we can be tempted to take the shortcut/walk through the ditch/jump over a barrier. DON'T!

Walking is our number one risk here at site and we need to do all we can to stay safe. When crossing the road, use the designated walkways and the lights that have been installed. They are there for your safety but only protect you if you use them!

A couple of extra steps and using the crosswalk lights could prevent a lot of pain!



CREATE A SAFE WORKING ENVIRONMENT

Identify and control flying dust and debris. Ensure your tools are working properly and safety features are in place. Enclose. barricade or flag areas with unstable debris or dust. When working outdoors, remember that weather can be a factor.

MITIGATE EYE HAZARDS Clean your area before you Select and wear the work and as you go. Don't forget to look up! Check the area above where you are working for any debris that

PRACTICES

Before removing your eye

eve protection. Lean forward

when removing your hard hat

and glasses. Never store your

aloves in your hard hat.

WEAR THE PROPER EYE AND FACE PROTECTION appropriate CSA approved

eye protection for the job and the hazard. Any gaps between your face and eyewear should be less than 2 millimetres.



Identify the location of your nearest eye wash station protection, clean the top of your and know how to use it. Report all injuries by notifying emergency services for assistance or attending the health centre for evaluation.

• STEPU

SCOTFORD

TRAFFIC CONTROL Around All Turnaround Areas

In order to provide safety for TA pedestrians and clear paths of travel for TA vehicles and machinery, please limit any unnecessary traffic around the units involved Turnaround ... especially traffic on F and G streets.

This map is subject to change, but gives you a picture of the current road closures, crosswalks, and areas where traffic should be minimized.

Please do all you can to help keep the roadways clear!

EVALUATE AND

may fall.

