

HE TURNAROUN

2023 UPGRADER SOUTH

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OVERALL EVENT PROGRESS

92.1%

CHANGING CONDITIONS

With 45 +/- days in, we have become someone accustomed to a "zero energy" environment, with understanda- Hazard identification and appropriate controls for tasks being bly, a significant reduction in perceived risk, due to the preparedness and state of equipment we have been working on.

clude a "charged energy state" or that of a unit/equipment coming back online. All associated equipment will soon be under pressure, contain gas or hydrocarbon liquids, temperatures will be increasing to extreme operating ranges, toxicity levels will be increasing beyond UEL's at times.

The serene working environment that has been the norm through Turnaround, will now be filled with new sounds, odors and activities that have been in submission for the past little while.

Operations field personnel will be engaging in their pre-start up activities, which may cause a sense of alarm to those not accustomed to those sights such as operations wearing SCBA for checks and measures, sampling, or for a hastened response due to some malfunction.

At this time, it is of paramount importance, that we all change our mindsets, focusing on performing tasks on a preparing to run/almost running unit. The risks and hazards are completely different, and any lapses, misinterpretations, misunderstandings, poor judgment, or decisions, could potentially develop

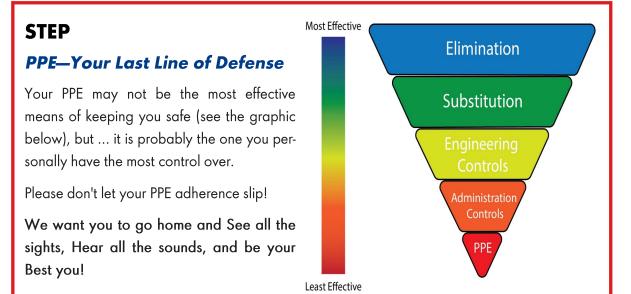
into a catastrophic result.

performed during this phase, along with key timely communications are the best proactive preparation.

Additionally, we also need everyone to be completely focused This is changing and the focus now must be turned to and in- and report if leaks or unusual odors develop, unusual sounds are created, etc. Do not hesitate to contact operations so that an escalation of any event can be prevented.

> Take the time to think things out, develop a plan and clarify before starting any work and as always look out for one another.

TURNAROUND STATS	LAST 24 HRS	OVER- ALL
No Treatment Case	0	2
Occupational Illness	0	1
First Aid	0	15
Medical Aid	0	0
Recordable	0	0
Life-Saving Rule Violation	0	7
Near Miss	0	7
Motor Vehicle Incident	0	7
Dropped Object	0	0
Hi Potential Incident	0	0
SIF	0	0
Env (Other/Spill)	0	6
LOPC (<100kg)	0	0
LOPC (>100kg)	0	0
Environmental Non-Comp.	0	0



GOAL ZERO CUP

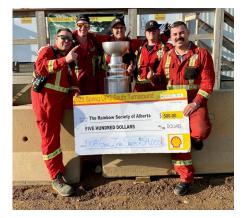


"The Brand Insulators are more than deserving of the Goal Zero Cup. They do great work opening up work fronts at the beginning of turnaround, providing support through the thick of it, and then putting it all back together at the end. They do a great job of cleaning as they go and their fan work areas look spotless when the leave.

And they do it all safely!"

"RHC Block Team - 52 days in (at time of picture) and this team is still going strong! Looking back there were wet days, there were hot days, and there were days when the old RHC threw a curve ball or two. But the team worked thru it, together as One Team. You cared for each other and together you cared for all those working in the RHC day in and day out. You created a culture of care, where people come first, and the results shined thru. Thanks to you all for living Goal Zero!"





RAT - Dion and His Crew of Goal Zero Heroes!

"Dion's crew are a Giant Ray of Sunshine! They also go above and beyond when it comes to housekeeping, equipment checks, and equipment care.

They take care of everyone and bring the energy while doing it!"



This team has been absolutely phenomenal through this whole event, answering questions, providing support, and helping things run smooth. Their friendly demeanors, care for people and process, and fun attitudes make them **true TA Heroes!**"

